valeura energy



Q3 2026 MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR THE PERIOD ENDING
30 September 2026

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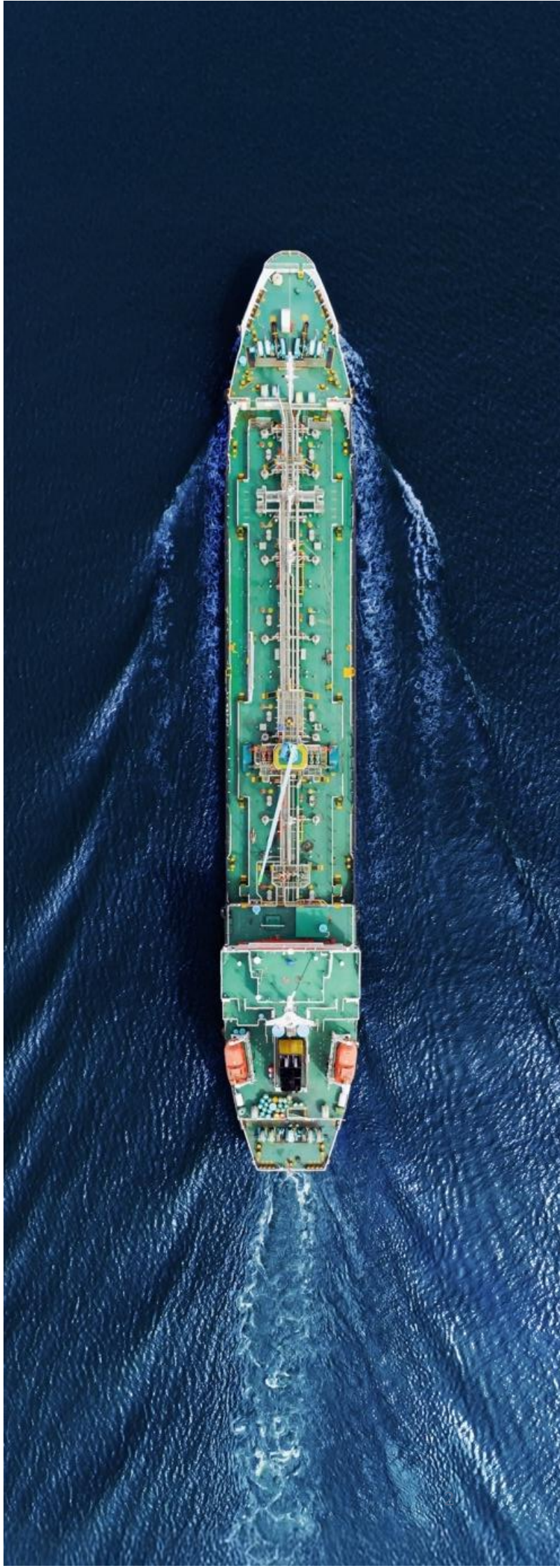
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INTRODUCTION

This Management's Discussion and Analysis ("MD&A") focuses on Valeura Energy Inc.'s ("Valeura" or the "Company") results during the three and nine months ended 30 September 2026. To better understand this MD&A, it should be read in conjunction with Valeura's consolidated financial statements for the three and nine months ended 30 September 2026 (the "Interim Financial Statements"), and related notes thereto. Additional information relating to Valeura is available on its website at www.valeuraenergy.com and on SEDAR+ at www.sedarplus.ca, including Valeura's annual information form for the year ended 31 December 2025 (the "AIF"). The reporting currency is the United States Dollar ("$").

NON-IFRS FINANCIAL MEASURES

This MD&A includes references to financial measures commonly used in the oil and gas industry such as adjusted EBITDAX, net working capital, adjusted net working capital, adjusted G&A expenses, adjusted cashflow from operations, adjusted cashflow from operations per barrel, adjusted opex, adjusted opex per barrel, adjusted capex, free cash flow, net cash and outstanding debt which are not generally accepted accounting measures under IFRS Accounting Standards as issued by International Accounting Standards Board ("IASB") and do not have any standardised meaning prescribed by IFRS Accounting Standards and, therefore, may not be comparable with similar definitions that may be used by other public companies. Management believes that adjusted EBITDAX, net working capital, adjusted net working capital, adjusted G&A expenses, adjusted cashflow from operations, adjusted cashflow from operations per barrel, adjusted opex, adjusted opex per barrel, adjusted capex, free cash flow, net cash and outstanding debt are useful supplemental measures that may assist shareholders and investors in assessing the financial performance, liquidity, and position of the Company. Non-IFRS financial measures should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS Accounting Standards. The definition and reconciliation of each non-IFRS financial measure and ratio is presented in this MD&A. See "Non-IFRS Financial Measures and Ratios" on page 22.

BASIS OF PREPARATION

The Interim Financial Statements have been prepared in accordance with IAS 34 *Interim Financial Reporting* for the three and nine months ended 30 September 2026 and 2025, and have been prepared in accordance with the accounting policies and methods of computation as set forth in Note 3 of the Interim Financial Statements.

The discussion and analysis of oil production is presented on a working-interest before royalty basis.

The Company makes estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the Interim Financial Statements and the revenues and expenses during the reporting period. Management reviews these estimates, including those related to accruals, reserves, environmental and decommissioning obligations, and income taxes at each financial reporting period. Changes in facts and circumstances may result in revised estimates and actual results may differ from these estimates. Readers should be aware that historical results are not necessarily indicative of future performance.

Any financial outlook or future oriented financial information in this MD&A, as defined by applicable securities legislation, has been approved by the management of Valeura. Such financial outlook or

future oriented financial information is provided for the purpose of providing information about management's current expectations and plans relating to the future. Readers are cautioned that reliance on such information may not be appropriate for other purposes.

The preparation of financial statements in conformity with IFRS Accounting Standards requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income, and expenses. The ability to make reliable estimates is further complicated when the political, economic, and security situation is uncertain. Management has based its estimates with respect to the Company's operations on information available up to the date of this MD&A and was approved by the Company's board of directors. Significant changes could occur after the date of this MD&A which could materially impact the assumptions and estimates made in this MD&A.

COMPANY PROFILE

Valeura is a Canada-incorporated public company engaged in the exploration, appraisal, development, and production of petroleum in the Gulf of Thailand and onshore natural gas in Türkiye. Valeura is pursuing further inorganic growth in Southeast Asia. Common shares of the Company ("Common Shares") are listed and posted for trading on the Toronto Stock Exchange under the symbol "VLE" and quoted on the OTCQX in the United States of America under the trading symbol "VLERF". The head office of Valeura is located at 111 Somerset Road, #09-29/30/31, Singapore, 238164. Valeura's registered and records office is located at 4600, 525 – 8th Avenue SW, Calgary, Alberta, T2P 1G1. Valeura was incorporated under the Business Corporations Act (Alberta).

KEY ASSETS AND WORKING INTERESTS

Country	*Concession*	*Key Fields*	*Location*	*Life Cycle*	*Working Interests*
Thailand	B5/27	Jasmine/Ban Yen	Offshore	Production	100% Operator
	G11/48	Nong Yao	Offshore	Production	90% Operator
	G1/48	Manora	Offshore	Production	70% Operator
	G10/48	Wassana	Offshore	Production	100% Operator
Türkiye	West Thrace Deep / Banarli Deep Joint Venture[(1)]	N.A.	Onshore	Appraisal	63% / 100% Operator

(1) The West Thrace Deep lands are comprised of the West Thrace Production Leases and West Thrace Exploration Licence; the Banarli Deep lands are comprised of the Banarli Exploration Licences, as further described in the Company's Annual Information Form dated 18 March 2026. A further two-year appraisal period extension has been granted for the West Thrace licence, resulting in a new expiry date of 27 June 2028. The Banarli licence has been extended by six months, to a new expiry date of 27 December 2026, and the Company intends to apply for this to be extended to two years.

Thailand

The Company has been active in Thailand since 28 April 2022, when the Company entered into a sale and purchase agreement with KrisEnergy (Asia) Ltd. to acquire all of the issued and outstanding shares of KrisEnergy International (Thailand) Holdings Ltd. (now known as Valeura Energy (Thailand) Holdings Ltd.), which held an interest in two operated licences in shallow water offshore Thailand, Licence G10/48 and Licence G6/48.

On 06 December 2022, Valeura announced that Valeura Energy Asia Pte. Ltd. (formerly Panthera Resources Pte. Ltd.) had entered into a sale and purchase agreement with Mubadala Petroleum (Thailand) Holdings Limited to acquire the Thailand upstream oil producing portfolio of Busrakham Oil

and Gas Ltd, effective 01 September 2022, which included interests in three operated licences in shallow water offshore Thailand, Licence B5/27, Licence G11/48, and Licence G1/48.

A subsidiary of the Company divested its 43% working interest in Licence G6/48 following the approval of the divestment transaction on 26 February 2025. A supplementary petroleum concession was subsequently signed by Thailand's Minister of Energy. As a result, and effective as of the completion of the approved divestment, the Company no longer holds any participating share in Licence G6/48.

Türkiye

Valeura has been active in Türkiye since its inception, with its primary area of activity being the Thrace Basin west of Istanbul, where the Company's operated gas assets are located. Between 2017 and 2020, the Company undertook an exploration and appraisal campaign of a deep, unconventional tight gas play (the "Deep Gas Play") in partnership with Equinor Turkey B.V. ("Equinor"). Equinor exited the Deep Gas Play in Q2 2020. In 2021, the Company sold its shallow conventional gas business in Türkiye. In October 2025, the Company entered into a joint venture agreement with a subsidiary of Transatlantic Petroleum LLC ("Transatlantic") to jointly explore for and develop hydrocarbons in the deep rights formations of the Thrace basin (the "Transatlantic JVA").

Transatlantic satisfied the earning requirements entitling it to a 50% undivided working interest in the West Thrace Production Leases and West Thrace Exploration Licence under the terms of the Transatlantic JVA, but in Q3 2026, notified Valeura of its intent to relinquish its earning rights. Valeura's interest remains 63% in the West Thrace Production Leases and West Thrace Exploration Licence. The Company intends to seek a new farm-in partner to pursue the next phases of exploration and appraisal on the Deep Gas play.

The West Thrace Exploration Licence expires 27 June 2028. The Banarli Licence has an expiry date of 27 December 2026, and the Company intends to apply for this to be extended.

COMPANY STRATEGY

Valeura is pursuing a disciplined strategy to create value through growth, predicated on the following priorities:

- Organic growth within its portfolio, intended to sustain strong cash flows by re-investing to replace reserves and to develop underexploited opportunities;
- Inorganic growth within the Southeast Asia region, focusing on value and operationally accretive merger and acquisition ("M&A") targets, with a preference for operated opportunities that provide current or near-term production and cash flow; and
- Operational excellence across its organisation, drawing upon the expertise of a proven international team to maintain a relentless focus on operational efficiency and margins while also aspiring to be a responsible corporate citizen and maintaining high safety standards in everything it does.

In addition, Valeura continues to hold an operated, high working interest position in the Deep Gas Play in the Thrace Basin of Türkiye, which it believes could be a source of significant value in the longer term.

HIGHLIGHTS

Q3 2026 HIGHLIGHTS

Highlights

- Oil production of 2.036 million bbls, averaging 22,128 bbls/d [(1)];
- Oil sales of 2.013 million bbls;
- Price realisations averaged $97.4/bbl, resulting in revenue of $196.1 million;
- Adjusted EBITDAX of $115.8 million[(2)] and adjusted cashflow from operations of $93.6 million[(2)];
- Net cash of $384.9 million[(3)], with no debt.
- Exploration discovery on Block G1/48[(4)] – the Suraphi oil field;
- Final investment decision was taken on the first phase of development of the Bussabong gas field, on Block G3/65[(5)]; and
- Milestone cumulative production of 100 million bbls of oil from the Jasmine/Ban Yen field on Block B5/27[(6)] as of 21 September 2026.

Subsequent to Q3 2026

- Early completion and installation of the new Wassana central processing platform ("CPP") on Block G10/48[(6)].

(1) Working interest share production, before royalties.
(2) Non-IFRS financial measure or non-IFRS ratio – see "Non-IFRS Financial Measures and Ratios" section.
(3) Includes restricted cash of $15.8 million.
(4) 70% operated working interest.
(5) 40% non-operated working interest.
(6) 100% operated interest.

		Three months ended			*Nine months ended*		
		30 September 2026	**30 September 2025**	***Delta (%)***	**30 September 2026**	**30 September 2025**	***Delta (%)***
Oil Production[(1)]	*('000 bbls)*	2,036	2,114	*-4%*	6,075	6,210	*-2%*
Average Daily Oil Production[(1)]	*(bbls/d)*	22,128	22,976	*-4%*	22,254	22,743	*-2%*
Average Realised Price	*($/bbl)*	97.4	72.1	*+35%*	93.5	72.9	*+28%*
Oil Volumes Sold	*('000 bbls)*	2,013	2,160	*-7%*	5,861	5,943	*-1%*
Oil Revenue	*($'000)*	196,106	155,651	*+26%*	548,126	432,996	*+27%*
Profit before income taxes	*($'000)*	48,690	23,689	*+106%*	149,813	76,681	*+95%*
Net Income	*($'000)*	25,646	15,813	*+62%*	84,695	35,335	*+140%*
Adjusted EBITDAX[(2)]	*($'000)*	115,814	80,710	*+43%*	320,274	230,306	*+39%*
Adjusted Pre-Tax Cashflow from Operations[(2)]	*($'000)*	109,779	77,667	*+41%*	294,486	202,536	*+45%*
Adjusted Cashflow from Operations[(2)]	*($'000)*	93,558	73,616	*+27%*	268,988	197,034	*+37%*
Operating Costs	*($'000)*	52,704	49,093	*+7%*	142,413	131,741	*+8%*
Adjusted Opex[(2)]	*($'000)*	57,118	52,525	*+9%*	166,847	158,830	*+5%*
Operating Costs per bbl	*($/bbl)*	25.9	23.2	*+12%*	23.4	21.2	*+10%*
Adjusted Opex per bbl[(2)]	*($/bbl)*	28.1	24.8	*+13%*	27.5	25.6	*+7%*
Adjusted Capex[(2)]	*($'000)*	40,861	52,355	*-22%*	150,739	134,189	*+12%*
Weighted average shares outstanding – basic	*('000 shares)*	106,271	106,219	*+0%*	106,028	106,339	*-0%*

		As at		
		30 September 2026	31 December 2025	Delta (%)
Cash and cash equivalents[3]	*($'000)*	384,941	305,738	*+26%*
Adjusted net working capital[2]	*($'000)*	366,513	261,498	*+40%*
Shareholder's equity	*($'000)*	630,716	542,796	*+16%*

(1) Working interest share production before royalties.
(2) Non-IFRS financial measure or non-IFRS ratio – see "Non-IFRS Financial Measures and Ratios" section in this MD&A.
(3) Includes restricted cash.

PERFORMANCE VERSUS GUIDANCE

On 13 January 2026, the Company announced its guidance outlook for 2026 (the "Original 2026 Guidance"), and on 14 May 2026 announced that it was expanding the scope of its capital programme for 2026 and would therefore revise its outlook for adjusted capex and exploration expense upward (the "Revised 2026 Guidance (May 2026)"). In August 2026, with more than half the year completed, Valeura narrowed its guidance production range for the full year. As announced in September 2026, Valeura has opted to accelerate the installation of the Wassana CPP, which will result in accelerating some planned Capex from 2027 into 2026, as such, full year adjusted capex range was adjusted upward to $220-235 million (the "Revised 2026 Guidance (September 2026)").

Guidance Changes

Full year 2026 production is expected to be above the guidance mid-point despite a planned shutdown of the Wassana field now planned to begin in November 2026 rather than in 2027, in accordance with the accelerated redevelopment work plan.

Operating Costs and Adjusted opex continue to be affected by higher than anticipated oil prices and the flow through effect to the cost of diesel fuel. Prices have remained at elevated levels throughout both Q2 and Q3, and are continuing into Q4 2026. As a result, the Company now anticipates its full year Adjusted opex being just above the top end of its Revised 2026 Guidance (September 2026) range. Accordingly, Valeura is adjusting its guidance on Adjusted opex.

All capital projects associated with Valeura's original 2026 work programme, and those added by way of its Revised Guidance, as announced in May 2026 and September 2026, remain on budget.

The table below provides the "Revised 2026 Guidance (November 2026)", and performance outcome for the nine months ended 30 September 2026.

The Company intends to fund its Adjusted opex and Adjusted capex spending from ongoing cash flow.

		2026 Full year				Nine months
		Original 2026 Guidance	Revised 2026 Guidance			Actual Performance to 30 September 2026
			(May 2026)	(September 2026)	(November 2026)	
Average Daily Oil Production[1]	*(bbls/d)*	19,500 – 22,500	19,500 – 22,500	20,000 – 22,000	20,000 – 22,000	22,254
Adjusted Opex[2]	*($ million)*	190 – 220	190 – 220	190 – 220	225 – 235	167
Adjusted Capex[3] and Exploration Expense	*($ million)*	175 – 195	195 – 215	220 – 235	220 – 235	151

(1) Working interest share production, before royalties.
(2) Represents Adjusted Opex which is a non-IFRS financial measure – see "Non-IFRS Financial Measures and Ratios" section in this MD&A.
(3) Represents Adjusted Capex which is a non-IFRS financial measure – see "Non-IFRS Financial Measures and Ratios" section in this MD&A.

PERIOD OVERVIEW

OPERATIONS OVERVIEW

During Q3 2026, Valeura had ongoing production operations at all four of its operated Gulf of Thailand fields. One drilling rig was on contract during the quarter, until demobilisation from its final Valeura drilling operation on 18 September 2026.

		Three months ended		*Nine months ended*	
		30 September 2026	**30 September 2025**	**30 September 2026**	**30 September 2025**
Average Oil Production[1]	***bbls/d***	**22,128**	**22,976**	**22,254**	**22,743**
Jasmine/Ban Yen	*bbls/d*	8,238	7,514	8,041	7,914
Nong Yao	*bbls/d*	9,255	10,563	9,458	9,416
Manora	*bbls/d*	2,151	1,888	2,165	2,136
Wassana	*bbls/d*	2,484	3,011	2,590	3,277

(1) Working interest share production, before royalties.

Jasmine/Ban Yen:

Oil production before royalties from the Jasmine/Ban Yen field, in Licence B5/27 (100% operated interest) averaged 8,238 bbls/d during Q3 2026.

Production rates reflect the impact of a successful drilling campaign which was completed during the quarter. Valeura drilled two new wellbores from the Jasmine-C platform and two from Jasmine-D. The drilling programme included two horizontal development wells and two dual-objective deviated wells drilled for both development and appraisal targets.

In addition to increasing production, the drilling programme's multi-objective wells successfully appraised several new zones, which are being studied as potential future development candidates.

During Q3 2026, cumulative oil production from the Jasmine/Ban Yen field reached a milestone of 100 million bbls produced, substantially exceeding the original production estimates for the field.

Nong Yao:

Working interest share oil production before royalties from the Nong Yao field, in Licence G11/48 (90% operated working interest) averaged 9,255 bbls/d during Q3 2026.

In addition to routine production and maintenance operations in Q3 2026, Valeura advanced its project to add four additional well slots to the Nong Yao A platform and completed it in October 2026. The Company has since mobilised its new drilling rig to the Nong Yao field, where it plans to drill three wells from the new slots in Q4 2026.

Wassana:

Oil production before royalties from the Wassana field, in Licence G10/48 (100% operated interest), averaged 2,484 bbls/d during Q3 2026. No wells were drilled on the licence in Q3 2026, and no further wells are planned to be drilled from the field's original production facility, the MOPU Ingenium.

Onshore construction of the Wassana field's new CPP facility progressed ahead of schedule in Q3 2026 and was fully completed on 01 October 2026. The CPP facility's jacket structure and the CPP itself were

mobilised to the field in October and safely installed on location. Hook up and commissioning of the facility has commenced and Valeura plans to begin development drilling from the CPP later in Q4 2026.

In accordance with the project plan, installing the CPP will require a shutdown of production from the field's existing production facilities for approximately two months, to execute upgrades to the field's floating storage and offloading vessel. This shutdown is scheduled to begin in mid-November 2026.

Manora:

Working interest share oil production before royalties from the Manora field, in Licence G1/48 (70% operated working interest), averaged 2,151 bbls/d during Q3 2026.

During Q3 2026 Valeura drilled the Manora-9 open water exploration well, approximately 4.5 km to the northeast of the Manora-A platform. The well, along with follow-up sidetracks, identified several oil-bearing sandstone intervals within separate fault blocks, thereby constituting a new field on the licence, to be known as Suraphi. Valeura's management believes the discovery is likely to justify a satellite facility development on the block. The Company is evaluating whether to pursue a fast-track development of the Suraphi field, or to first conduct further appraisal drilling in the vicinity, with a decision anticipated by the end of 2026.

Blocks G1/65 and G3/65:

In September 2026, the Cabinet of the Government of Thailand granted executive approval for the transfer of interest from PTTEP Energy Development Company Limited ("PTTEP"), a subsidiary of PTT Exploration and Production Public Company Limited to Valeura, in connection with the Company's strategic farm-in to Blocks G1/65 and G3/65. Valeura expects to complete the administrative steps to close the transfer of 40% non-operated working interest in each of the blocks before the end of 2026.

Also in September 2026, Valeura and PTTEP took a final investment decision to proceed with an initial gas development at the Bussabong gas field on Block G3/65. The project will be Valeura's first organic gas development in its Thailand portfolio and entails two gas wellhead platforms tied in to nearby processing infrastructure. Valeura anticipates first production from the Bussabong field at approximately year-end 2028.

In addition, Valeura and PTTEP are continuing to plan the next phases of appraisal and exploration on several focus areas in both Block G1/65 and G3/65, guided by 3D seismic data, which was acquired in 2025.

Türkiye:

On the West Thrace Production Leases and the West Thrace Exploration Licence, Transatlantic has satisfied the earning requirements entitling it to a 50% undivided working interest, but in Q3 2026, notified Valeura of its intent to relinquish its earning rights. Accordingly, Valeura's interest remains 63% in these blocks, and 100% in the Banarli Licence.

The Company intends to seek a new farm-in partner to pursue the next phases of exploration and appraisal on the Deep Gas Play.

Valeura's management remains primarily focused on executing to add value through its growth-oriented strategy in the Asia-Pacific region, but continues to see the Deep Gas Play as a potentially significant source of value in the longer term.

SUSTAINABILITY REVIEW

Valeura is dedicated to integrating sustainability throughout its business. To Valeura this means considering, as part of every strategic decision, how a potential outcome would contribute to the sustainability of the business, whether part of a contemplated organic or inorganic growth endeavour, or part of a continuous drive toward operational excellence in ongoing operations.

Valeura generates value by exploring for, developing, and producing petroleum and natural gas, which is ultimately sold as unrefined (crude) petroleum to buyers for further processing, refining, or blending. The Company recognises that across this upstream oil and gas value chain, there are opportunities to tailor its actions to best support the long-term sustainability of the business, by considering the dimensions of environmental, social, and governance ("ESG") imperatives.

The Company articulates its priorities and comments on its performance across various ESG dimensions on an annual basis by way of a Sustainability Report that is available through the Company's corporate website. Valeura's overarching aim is to enhance the transparency of how it fosters the sustainability of its business, while pursuing its strategy to generate value.

FINANCIAL OVERVIEW

The Company's Q3 2026 financial performance reflects ongoing production operations at all four of its operated fields in the offshore Gulf of Thailand, and was strongly characterised by continuing high realised prices during the quarter.

Financial Metrics

	Three months ended		*Nine months ended*	
	Unaudited	**Unaudited**	**Unaudited**	**Unaudited**
In $'000	**30 September 2026**	**30 September 2025**	**30 September 2026**	**30 September 2025**
Oil revenues	196,106	155,651	548,126	432,996
Other income	5,027	3,386	15,109	14,496
Revenue and other income	**201,133**	**159,037**	**563,235**	**447,492**
Operating	52,704	49,093	142,413	131,741
Exploration	1,459	201	2,031	3,692
General and administrative	7,944	7,994	30,955	23,471
Royalties	22,815	18,759	66,678	52,640
Special remuneratory benefit (SRB)	13,904	3,582	14,277	3,778
Finance costs	4,875	5,941	13,944	16,388
Depletion and depreciation	48,934	49,951	143,732	139,701
Expenses	**152,635**	**135,521**	**414,030**	**371,411**
Profit for the period before other items	**48,498**	**23,516**	**149,205**	**76,081**
Change in net monetary position due to hyperinflation	192	173	608	600
Profit for the period before income taxes	**48,690**	**23,689**	**149,813**	**76,681**
Deferred tax expense (recovery)	20,727	7,407	53,897	39,622
Current tax expense	2,317	469	11,221	1,724
Income	**25,646**	**15,813**	**84,695**	**35,335**
Currency translation adjustments	(225)	(50)	186	(46)
Total comprehensive income	**25,421**	**15,763**	**84,881**	**35,289**
Earnings per share				
Basic	*0.24*	*0.15*	*0.80*	*0.33*
Diluted	*0.24*	*0.14*	*0.78*	*0.32*

Oil Revenues

		Three months ended		Nine months ended	
		30 September 2026	30 September 2025	30 September 2026	30 September 2025
Oil Volumes Sold	***mbbls***	**2,013**	**2,160**	**5,861**	**5,943**
Jasmine/Ban Yen	*mbbls*	*715*	*766*	*2,093*	*2,111*
Nong Yao	*mbbls*	*787*	*795*	*2,515*	*2,376*
Manora	*mbbls*	*175*	*242*	*560*	*571*
Wassana	*mbbls*	*336*	*357*	*693*	*885*

		Three months ended		Nine months ended	
		30 September 2026	30 September 2025	30 September 2026	30 September 2025
Brent Average	$/bbl	98.3	69.5	94.6	70.8
Dubai Average	$/bbl	93.7	70.3	88.8	71.0
Realised	**$/bbl**	**97.4**	**72.1**	**93.5**	**72.9**
(Discount) Premium to Brent	*$/bbl*	*(0.9)*	*2.5*	*(1.1)*	*2.1*
Premium to Dubai	*$/bbl*	*3.7*	*1.8*	*4.7*	*1.9*

In Q3 2026, the Company sold approximately 2.0 mmbbls of oil from its four producing fields, which included both crude oil held as inventory at 30 June 2026 and a portion of the production from Q3 2026. All of the Company's crude oil sales in Q3 2026 were to domestic Thai refiners.

During Q3 2026, the Company's realised average crude oil price was $97.4/bbl, representing a premium of $3.7/bbl above the Dubai crude oil benchmark and discount of $(0.9)/bbl to the Brent crude oil benchmark. For the nine months ended 30 September 2026, the average price realisation was approximately $93.5/bbl, representing a premium of approximately $4.7/bbl to the Dubai and a discount of $(1.1)/bbl to the Brent crude oil benchmark. Dubai crude remains the primary benchmark used for crude oil sales in Thailand.

		Three months ended 30 September 2026
Balance at 30 June 2026	***mbbls***	**793**
Add: Production	*mbbls*	2,036
Less: Fuel used and crude condition adjusted	*mbbls*	(6)
Available for sale	***mbbls***	**2,823**
Less: Liftings	*mbbls*	(2,013)
Balance at 30 September 2026	***mbbls***	**810**

		Nine months ended 30 September 2026
Balance at 31 December 2025	***mbbls***	**620**
Add: Production	*mbbls*	6,075
Less: Fuel used and crude condition adjusted	*mbbls*	(24)
Available for sale	***mbbls***	**6,671**
Less: Liftings	*mbbls*	(5,861)
Balance at 30 September 2026	***mbbls***	**810**

As at 30 September 2026, the Company recorded crude oil inventory of 810 mbbls, compared to 793 mbbls at 30 June 2026. The relatively unchanged quarter-on-quarter position in crude oil inventory reflects Q3 2026 sales of crude oil being approximately equal to production during the quarter. Crude oil sales for the three months ended 30 September 2026 generated revenue of $196.1 million.

When compared to 620 mbbls at 31 December 2025, crude oil inventory increased by 190 mbbls over the nine-month period to 810 mbbls at 30 September 2026. This increase reflects net crude oil production for the nine months (6,075 mbbls, less fuel used and crude condition adjustments of 24 mbbls, or 6,051 mbbls net) exceeding liftings of 5,861 mbbls over the same period. Crude oil sales for the nine months ended 30 September 2026 generated revenue of $548.1 million.

Adjusted Opex[(1)]

	Three months ended		*Nine months ended*	
	Unaudited	**Unaudited**	**Unaudited**	**Unaudited**
$'000	**30 September 2026**	**30 September 2025**	**30 September 2026**	**30 September 2025**
Operating Costs[(2)]	**52,704**	**49,093**	**142,413**	**131,741**
Adjustment of accounting related to inventory capitalisation[(3)]	(1,565)	(4,751)	5,533	2,306
Leases[(4)]	5,979	8,183	18,901	24,783
Adjusted Opex[(1)]	**57,118**	**52,525**	**166,847**	**158,830**
Production Volumes during the period (mbbls)	2,036	2,114	6,075	6,210
Adjusted Opex per Barrel[(1)] ($/bbl)	**28.1**	**24.8**	**27.5**	**25.6**

(1) Non-IFRS financial measure – see "Non-IFRS Financial Measures and Ratios" section in this MD&A.

(2) Operating costs, derived from the Interim Financial Statements, are presented net of crude oil inventory capitalisation.

(3) The item is not shown in the Interim Financial Statements. The cost of crude inventory is capitalised from operating costs. As a result, the Company has excluded the effect of crude inventory capitalisation.

(4) In accordance with IFRS 16 *Leases*, the Company recognised cost related to its operating leases – attributed to FSO and FPSO vessels and MOPU used at its Jasmine/Ban Yen, Nong Yao, Manora, and Wassana fields, as well as onshore warehouse facilities costs to its balance sheet and finance cost in the profit and loss statement. In order to report a more relevant lifting cost, the Company has included costs associated with these leases in the adjusted operating cost calculation. This will be a recurring adjustment.

Operating costs as reported under IFRS Accounting Standards were $52.7 million for Q3 2026 (Q3 2025: $49.1 million). To allow for a more meaningful periodic comparison, the above material adjustments were made in order to arrive at the Company's Adjusted Opex per barrel (which may be cited as total cost, including production related leases for FPSOs, FSOs, and MOPU, per produced barrel in the common industry terminology). See the "Non-IFRS Financial Measures and Ratios" section in this MD&A for reconciliation and definition.

Operating costs, which represent the cost of goods sold and reflect the impact of inventory movements, increased to $52.7 million in Q3 2026 from $49.1 million in Q3 2025, despite lower oil volumes sold of 2,013 mbbls compared to 2,160 mbbls, mainly reflecting lower liftings from the Manora and Jasmine oil fields. The increase was driven by higher operating expenditures at the Wassana and Nong Yao fields, together with an inventory drawdown at Wassana, where liftings exceeded production during the quarter. Given Wassana's higher per-barrel operating cost, this drawdown resulted in a net release of operating costs from inventory, despite an overall net inventory build across the Company's fields. For the nine-month period ended 30 September 2026, operating costs increased to $142.4 million from $131.7 million in the prior-year period, despite slightly lower oil volumes sold of 5,861 mbbls compared to 5,943 mbbls, as lower liftings from the Wassana oil field were largely offset by higher liftings from the Nong Yao field. The increase was mainly driven by higher operating expenditures at the Wassana and Nong Yao fields, partly offset by higher costs capitalised to inventory, as the higher per-barrel operating cost more than offset a smaller inventory build compared with the prior-year period.

Adjusted Opex per barrel is calculated as Adjusted Opex divided by the number of barrels produced in the same period. Adjusted Opex primarily comprised bareboat charter contracts, and operation and

maintenance expenses associated with the FSO and FPSO vessels, MOPU, logistics expenses, workovers, and fuel. The most material variable components of Adjusted Opex were fuel costs and workovers.

The Company's Adjusted Opex per barrel was $28.1/bbl in Q3 2026, compared to $24.8/bbl in Q3 2025. The increase was primarily attributable to significantly higher fuel costs used for vessel and platform operations, reflecting the elevated oil price environment, which raised operating costs across all four fields. Management estimates that the increase in the price of diesel has resulted in an addition of approximately $3.7/bbl to its Q3 2026 Adjusted opex versus its original plan. Adjusted Opex increased to $57.1 million in Q3 2026 from $52.5 million in Q3 2025, against lower production volumes of 2,036 mbbls compared to 2,114 mbbls, resulting in a higher per-barrel cost. The increase was partially offset by lower lease expenses of $6.0 million, compared to $8.2 million in the prior-year quarter, following the Company's acquisition of the Manora Princess FSO on 30 January 2026 (the "FSO Acquisition"), after which no lease expenses for this asset were included in the Adjusted Opex calculation. For the nine months ended 30 September 2026, the Company's Adjusted Opex per barrel was $27.5/bbl, compared to $25.6/bbl for the same period in 2025. The increase was primarily driven by higher fuel costs throughout the period, together with higher-cost workover activities at the Jasmine, Wassana and Nong Yao oil fields during the first half of 2026. These increases were partially offset by lower lease expenses, which decreased to $18.9 million from $24.8 million in the prior-year period, mainly following the FSO Acquisition. As a result, Adjusted Opex increased to $166.8 million from $158.8 million, against slightly lower production volumes of 6,075 mbbls compared to 6,210 mbbls in the prior-year period.

Special Remuneratory Benefit ("SRB")

SRB is a unique form of tax on Windfall Profits (as such term is defined under the Thailand Petroleum Income Tax Act ("PITA")) or annual additional petroleum profits, arising from substantial increases in the price of petroleum, or very low-cost discoveries under the PITA. SRB is calculated annually on a block-by-block basis and varies from year-to-year, depending on the revenue per one meter of well drilled in the year. SRB will not apply unless capital expenditures have been recovered in full.

The Company recognised an SRB expense of $13.9 million in Q3 2026 primarily driven by a $15.1 million increase relating to the current-year Nong Yao SRB, triggered at a rate of 12%, partially offset by a $(1.2) million adjustment relating to the 2025 Nong Yao SRB. This compares to $3.6 million in Q3 2025, which was generated from Licence G11/48 triggered during the quarter at a rate of 6%. On a year-to-date basis, the Company recognised an SRB expense of $14.3 million for the nine months ended 30 September 2026, compared to $3.8 million in the corresponding prior-year period, with the year-over-year increase primarily attributable to the same Nong Yao SRB factors described above for the three-month period. The increase in the SRB rate is primarily attributable to higher revenue driven by the increase in oil prices.

General and Administrative ("G&A") Expenses

$'000	Three months ended Unaudited 30 September 2026	Three months ended Unaudited 30 September 2025	Nine months ended Unaudited 30 September 2026	Nine months ended Unaudited 30 September 2025
Personnel and office costs	3,871	5,372	15,190	14,886
Share-based compensation	3,171	905	12,194	5,162
Severance	157	229	605	93
IT hardware and software licences	-	90	-	342
Consultancy and professional services	745	1,398	2,966	2,988
Total G&A expenses	**7,944**	**7,994**	**30,955**	**23,471**
Share-based compensation [1]	(3,171)	(905)	(12,194)	(5,162)
Recurring G&A expenses	**4,773**	**7,089**	**18,761**	**18,309**

(1) Share-based compensation does not represent operating activities; therefore, it is excluded from the recurring G&A expenses.

Excluding share-based compensation, G&A expenses decreased in Q3 2026 compared with the same period in 2025. The decrease was mainly attributable to a one-off reversal of withholding tax of $1.7 million at one of the Company's subsidiaries following a refund received, and lower consultancy and professional fees. In Q3 2025, the Company incurred legal fees, technical consultancy fees and reserves valuation costs. In 2026, the equivalent costs were incurred in Q2 2026, so no comparable costs arose in Q3 2026. For the nine months ended 30 September 2026, G&A expenses excluding share-based compensation were broadly in line with the same period in 2025. Higher personnel and office-related expenses, driven by the increase in headcount, and higher severance from quarterly provision adjustments were largely offset by one-off reversal of withholding tax noted above. Consultancy and professional fees were consistent with the prior-year period.

Share-based compensation expense increased to $3.2 million in Q3 2026, compared to $0.9 million in Q3 2025. The increase was primarily driven by higher unrealised expense for deferred share units ("DSU"), reflecting significantly higher Company share price during the period. For the nine months ended 30 September 2026, share-based compensation expense totalled $12.2 million, compared to $5.2 million for the same period in 2025. The increase reflects the impact of a higher share price upon vesting of PSUs and RSUs relative to the share price at the grant date, which resulted in a higher cash settlement, as well as a higher unrealised expense recognised for DSU, reflecting both the amortisation of previously granted DSUs and new grants during the period, at a higher share price and in greater numbers than in 2025.

Royalties

Royalty arrangements that are based on production or sales are recognised by reference to the underlying arrangement.

(i) Royalties to government in Thailand

Royalties paid to the Thailand government are based on sales volumes and are payable in cash in each calendar quarter which commences from January, April, July, and October for Thai I licences and, in the month, following sales for Thai III licences. Royalties for Thai I licences are a flat 12.5%, and for Thai III licences are a sliding scale between 5% and 15% based on sales volumes.

(ii) Payment to previous owner in Thailand

Under the terms of the sales and purchase agreement between the Company and the previous owner of Licence B5/27, the Company is required to make payments to the previous owner in cash based on sales volumes computed as follows:

1) 6% of gross revenue from certain production areas within Licence B5/27;
2) $2 per barrel of oil produced from certain production areas within Licence B5/27; and
3) 4% of gross revenue from certain production areas other than that mentioned in (1) above within Licence B5/27.

Historically the payment to previous owners represented around 7% to 8% of the oil revenues from the Jasmine field.

	Three months ended		*Nine months ended*	
	Unaudited	**Unaudited**	**Unaudited**	**Unaudited**
$'000	**30 September 2026**	**30 September 2025**	**30 September 2026**	**30 September 2025**
Royalties to government in Thailand	17,789	14,199	52,517	39,953
Payment to previous owner in Thailand	5,026	4,560	14,161	12,687
Royalties	**22,815**	**18,759**	**66,678**	**52,640**

Finance Costs

	Three months ended		*Nine months ended*	
	Unaudited	**Unaudited**	**Unaudited**	**Unaudited**
$'000	**30 September 2026**	**30 September 2025**	**30 September 2026**	**30 September 2025**
Accretion on decommissioning obligations	1,879	1,842	5,634	5,523
Interest expenses on lease liabilities	1,494	2,172	4,847	6,041
Other	1,502	1,927	3,463	4,824
Finance costs	**4,875**	**5,941**	**13,944**	**16,388**

Finance costs for Q3 2026 decreased to $4.9 million from $5.9 million in Q3 2025, primarily due to lower interest expenses on lease liabilities, which no longer include the Manora Princess FSO lease following completion of the FSO Acquisition on 30 January 2026, together with a decrease in other financing fees. Similarly, for the nine months ended 30 September 2026, the decrease was mainly driven by lower interest expenses on lease liabilities for the same reason, together with lower other financing fees.

Depletion and Depreciation

	Three months ended		*Nine months ended*	
	Unaudited	**Unaudited**	**Unaudited**	**Unaudited**
$'000	**30 September 2026**	**30 September 2025**	**30 September 2026**	**30 September 2025**
Property, plant and equipment ("PP&E")	45,035	42,443	134,314	123,443
Right-of-use assets	4,408	6,503	13,629	22,503
Reversal of cost of goods sold / (Capitalised)	(509)	1,005	(4,211)	(6,245)
Depletion and depreciation	**48,934**	**49,951**	**143,732**	**139,701**

Depletion and depreciation ("DD&A") expenses are primarily associated with the Company's producing assets in Thailand. At the end of each financial year, the Company engages an independent reserve engineer to estimate oil reserves, which are then used to calculate depletion and depreciation rates.

In Q3 2026, DD&A expenses decreased slightly compared to Q3 2025. Combined DD&A on PP&E and right-of-use assets increased marginally despite lower production volumes, mainly due to a higher unit-

of-production depletion rate, reflecting higher net book value and future development costs relative to proved and probable reserves. In addition, following completion of the FSO Acquisition on 30 January 2026, depreciation relating to this asset moved from right-of-use assets to PP&E, resulting in higher PP&E DD&A and lower right-of-use asset DD&A compared to the prior-year quarter. As production volumes in Q3 2026 exceeded lifting, DD&A was capitalised to crude oil inventory, in contrast to a net reversal of previously capitalised DD&A to cost of goods sold in Q3 2025, resulting in lower overall DD&A expenses for the quarter.

For the nine months ended 30 September 2026, DD&A expenses increased compared to the same period in 2025. Combined DD&A on PP&E and right-of-use assets increased marginally, driven by the same factors described above, namely the higher unit-of-production depletion rate and the reclassification of Manora Princess FSO depreciation from right-of-use assets to PP&E. Although DD&A was capitalised to crude oil inventory in both periods, the decrease in DDA capitalised to inventory in 2026 compared to 2025 was primarily driven by a lower excess of production over sales volumes, resulting in less DDA being carried in closing inventory.

Income Tax

	Three months ended		*Nine months ended*	
	Unaudited	Unaudited	Unaudited	Unaudited
$'000	30 September 2026	30 September 2025	30 September 2026	30 September 2025
Current income tax expense	2,317	469	11,221	1,724
Deferred income tax (recovery) expense	20,727	7,407	53,897	39,622
Income tax expense	**23,044**	**7,876**	**65,118**	**41,346**

Upon the completion of an internal restructuring of the Company's Thailand subsidiaries since 01 November 2024, Valeura's working interests in all its Thai III licence, covering the Nong Yao, Manora and Wassana fields, were thereafter held by Valeura Energy (Thailand) Ltd., a wholly owned subsidiary of Valeura, which previously only held interest in the Wassana field. As a result of the restructure, the Company can optimise various operational and financial aspects of these assets, including efficient application of historical tax loss carry-forwards associated with these assets. During Q3 2026, income subject to PITA was significantly higher than in Q3 2025, resulting in a greater utilisation of tax losses against profit generated by the Manora, Nong Yao and Wassana fields during the period, leading to a deferred income tax expense of $20.7 million, compared with $7.4 million of tax losses utilised in Q3 2025. Similarly, for the nine months ended 30 September 2026, the Company's PITA profit was higher than in the prior-year period, resulting in greater utilisation of tax losses and a correspondingly higher deferred income tax expense.

Current income tax expense increased to $2.3 million in Q3 2026 from $0.5 million in Q3 2025, mainly driven by Jasmine, reflecting higher oil prices in Q3 2026 compared to Q3 2025. Similarly, for the nine months ended 30 September 2026, current income tax expense increased to $11.2 million from $1.7 million in the same period of 2025, mainly attributable to Jasmine, for the same reason of higher oil prices compared to the prior-year period.

Capital Expenditure / Investing

$'000	Three months ended Unaudited 30 September 2026	Three months ended Unaudited 30 September 2025	Nine months ended Unaudited 30 September 2026	Nine months ended Unaudited 30 September 2025
Capital work-in-progress[1]	18,333	16,258	51,542	26,421
Drilling	15,625	31,647	74,003	88,210
Brownfield	5,784	3,432	17,201	16,284
Other PP&E[2]	1,119	1,018	7,993	3,274
Adjusted Capex[3]	**40,861**	**52,355**	**150,739**	**134,189**

(1) Capital work-in-progress represents expenditures related to the Wassana redevelopment project incurred prior to the commencement of production.

(2) Other PP&E includes office equipment, spare parts and capital-related prepayments incurred during the period.

(3) Non-IFRS financial measure – see "Non-IFRS Financial Measures and Ratios" section in this MD&A.

Capex for Q3 2026 of $40.9 million was mostly related to the Company's Thailand assets. Capital work-in-progress ("CIP") included $18.3 million associated with the Wassana redevelopment project, primarily comprising costs related to the construction of the new-build CPP following the final investment decision for Licence G10/48 on 14 May 2025. Upon completion of the CPP construction at the fabrication yard on 01 October 2026, the installation schedule was accelerated to facilitate earlier installation of the facility than originally planned, contributing to the increase in CIP. The Company spent $15.6 million on development drilling activities at the Jasmine field following this the rig moved to Manora exploration campaign to drill the Suraphi discovery which is recorded under capitalisation E&E asset compared with $31.6 million spent in Q3 2025 on drilling activities relating to the development of the Jasmine and the Nong Yao drilling campaign. Other PP&E increased to $1.1 million (Q3 2025: $1.0 million) primarily due to the movement of spare parts during the period. For the nine months ended 30 September 2026, the Company spent $150.7 million compared to nine months ended 30 September 2025 of $134.2 million primarily driven by a full period CPP construction for the Wassana redevelopment project and the project acceleration and higher Other PP&E partially offset by lower drilling expenditures due to fewer drilling activities undertaken in 2026 compared with the same period in 2025. Other PP&E increased to $8.0 million from $3.3 million primarily due to prepayments relating to the Wassana redevelopment project made in the first half of 2026, which are expected to be capitalised as CIP upon completion of the related services. By contrast, Other PP&E for the nine months ended 30 September 2025 mainly reflected additions and disposals of office equipment, partly offset by the movement of spare parts during the period.

Acquisition: On 30 January 2026, the Company completed the FSO Acquisition for $15.5 million, and ownership of the FSO was transferred to the Company on the same date.

$'000	Three months ended Unaudited 30 September 2026	Three months ended Unaudited 30 September 2025	Nine months ended Unaudited 30 September 2026	Nine months ended Unaudited 30 September 2025
Acquisition	-	-	15,500	-
Acquisition [1]	**-**	**-**	**15,500**	**-**

(1) Non-IFRS financial measure – see "Non-IFRS Financial Measures and Ratios" section in this MD&A.

FINANCIAL POSITION AND LIQUIDITY

The Company's capital structure includes net working capital and shareholders' equity. The Company's objective when managing capital is to maintain a flexible capital structure which allows it to manage its operations safely and efficiently and execute its growth strategy, while maintaining a strong financial position.

The following provides selected financial information of the Company, which was derived from, and should be read in conjunction with, the Interim Financial Statements:

	Unaudited	
$'000	***30 September 2026***	***31 December 2025***
Non-current assets	456,909	503,530
Current assets	495,546	382,253
Non-current liabilities	154,783	162,292
Current liabilities	166,956	180,695
Shareholders' equity	630,716	542,796

As at 30 September 2026, the Company had a net working capital balance including cash and cash equivalents of $328.6 million (31 December 2025: $201.6 million) and adjusted net working capital of $366.5 million (31 December 2025: $261.5 million). Net working capital and adjusted net working capital are non-IFRS financial measures. See "Non-IFRS Financial Measures and Ratios" section in this MD&A.

	Unaudited	
$'000	***30 September 2026***	***31 December 2025***
Net working capital	**328,590**	**201,558**
Adjusted net working capital	**366,513**	**261,498**

Adjusted net working capital is derived by adding back current lease liabilities to the net working capital and adding the non-current restricted cash. Correspondingly, the lease payments for key operating equipment contracts, such as FSOs, FPSOs, MOPU, and warehouses are included in the Company's disclosed Adjusted Opex.

	Unaudited	
$'000	***30 September 2026***	***31 December 2025***
Cash & cash equivalents	369,155	282,739
Restricted cash (Current)	8	8
Restricted cash (Non-current)	15,778	22,991
Cash balance	**384,941**	**305,738**

Credit facilities and restricted cash

Restricted Cash: As at 30 September 2026, the Company's restricted cash of $15.8 million (2025: $23.0 million) comprised the following:

1) $8,000 (2025: $8,000) related to securing licence deposits with the General Directorate of Mining and Petroleum Affairs of the Republic of Türkiye; and
2) $15,778,000 (2025: $22,991,000) held with Thailand Bank related to securing a financial security issued in accordance with Thailand decommissioning regulation and the Thailand Customs department, which is classified as a non-current asset as it is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period. The Company secured a formal reduction of the Manora field's decommissioning security

requirement, resulting in a corresponding reduction in restricted cash.

On 22 July 2026, the Company entered into a revolving and expandable credit facility with a syndicate of leading international banks and a global commodities trading house, with a credit line of up to $75 million, and an uncommitted accordion feature of up to a further $250 million.

SELECTED QUARTERLY INFORMATION

		Three months ended							
		30 Sep 2026	**30 Jun 2026**	**31 Mar 2026**	**31 Dec 2025**	**30 Sep 2025**	**30 Jun 2025**	**31 Mar 2025**	**31 Dec 2024**
Average daily oil production[(1)]	*bbls/d*	22,128	22,309	22,326	24,721	22,976	21,412	23,853	26,109
Oil revenues	*$'000*	196,106	259,767	92,253	161,376	155,651	129,264	148,081	226,148
Oil volumes sold	*mbbls*	2,013	2,454	1,394	2,523	2,160	1,902	1,881	2,948
Net (Loss) income attributable to shareholders	*$'000*	25,646	53,137	5,912	(12,563)	15,813	5,449	14,073	213,983
Per share basic & diluted	*$*	*0.24/0.24*	*0.50/0.49*	*0.06/0.05*	*(0.12)/(0.12)*	*0.15/0.14*	*0.05/0.05*	*0.13/0.13*	*2.00/1.94*

(1) Working interest share production, before royalties.

OUTSTANDING SHARE DATA

	Unaudited	
	30 September 2026	***31 December 2025***
Common Shares	106,283,899	105,538,654
Stock options	499,998	1,174,998
PSUs and RSUs	1,628,214	2,054,809
Total	**108,412,111**	**108,768,461**

On 18 November 2025, the Company received approval from Toronto Stock Exchange ("TSX") to make a Normal Course Issuer Bid ("NCIB") to purchase up to 6.3 million Common Shares from 20 November 2025 to 19 November 2026. During the three-month period and nine-month period ended 30 September 2026, the Company did not purchase any Common Shares through the NCIB.

OFF BALANCE SHEET ARRANGEMENTS

The Company had no material off-balance sheet arrangements outstanding as at 30 September 2026, other than those discussed in Note 21 of the Interim Financial Statements.

FINANCIAL INSTRUMENTS

Financial instruments of the Company include cash and cash equivalent, trade and other receivables and accounts payable and accrued liabilities. The carrying values of the financial instruments approximate their fair values due to their relatively short periods to maturity. Financial instruments are discussed in more detail in Note 19 of the Interim Financial Statements.

DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

The Company's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") have designed, or caused to be designed under their supervision, disclosure controls and procedures ("DC&P") to provide reasonable assurance that: material information relating to the Company is made known to the Company's CEO and CFO by others, particularly during the period in which the annual and interim filings are being prepared; and information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarised and reported within the time period specified in securities legislation.

The Company's CEO and CFO along with participation from other members of management, are responsible for establishing, or have caused to be designed under their supervision, internal controls over financial reporting ("ICFR") to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company is required to disclose herein any change in the Company's ICFR that occurred during the period ended 30 September 2026, that has materially affected, or is reasonably likely to materially affect, the Company's ICFR. No material changes in the Company's ICFR were identified during such period that have materially affected, or are reasonably likely to materially affect, the Company's ICFR.

During the three and nine months ended 30 September 2026 in accordance with NI 52-109, the CEO and CFO have implemented the control policies and procedures in the operation following the control framework. The Company's design and operation of DC&P and ICFR including the operation are assessed as effective, which is in a manner consistent with the Company's other operations.

The Company notes that a control system, including the Company's DC&P and ICFR, no matter how well conceived can provide only reasonable, but not absolute, assurance that the objectives of the control system will be met, and it should not be expected that the disclosure and internal controls and procedures will prevent all errors or fraud.

NON-IFRS FINANCIAL MEASURES AND RATIOS

Adjusted EBITDAX: is a non-IFRS financial measure which does not have a standardised meaning prescribed by IFRS Accounting Standards. This non-IFRS financial measure is included because management uses the information to analyse the financial performance of the Company. Adjusted EBITDAX is a non-IFRS and non-standardised variant of EBITDAX, adjusted to remove non-cash items as well as certain non-recurring items. Adjusted EBITDAX is calculated by adjusting profit for the period before other items as reported under IFRS Accounting Standards to exclude the effects of other income, exploration, SRB, finance income and expense, DD&A, other costs, and certain non-cash items (such as impairments, foreign exchange, unrealised risk management contracts, reassessment of contingent consideration and gains or losses arising from the disposal of capital assets). In addition, share-based compensation is excluded from adjusted EBITDAX, as the expenses are not indicative of the underlying financial performance of the Company.

	Three months ended		*Nine months ended*	
	Unaudited	**Unaudited**	**Unaudited**	**Unaudited**
$'000	**30 September 2026**	**30 September 2025**	**30 September 2026**	**30 September 2025**
Profit for the period before other items	48,498	23,516	149,205	76,081
Other income	(5,027)	(3,386)	(15,109)	(14,496)
Exploration	1,459	201	2,031	3,692
SRB	13,904	3,582	14,277	3,778
Finance costs	4,875	5,941	13,944	16,388
DD&A	48,934	49,951	143,732	139,701
Share-based compensation [(1)]	3,171	905	12,194	5,162
Adjusted EBITDAX	**115,814**	**80,710**	**320,274**	**230,306**

(1) Items are not shown in the Interim Financial Statements. – see the Adjusted G&A Expenses section for more details.

Adjusted Opex and Adjusted Opex per barrel: are a non-IFRS financial measure and a non-IFRS financial ratio respectively, which do not have standardised meanings prescribed by IFRS Accounting Standards. This non-IFRS financial measure and ratio are included because management uses the information to analyse cash generation and financial performance of the Company. Operating cost represents the operating cash expenses incurred by the Company during the period including the leases that are associated with operations, such as bareboat contracts for key operating equipment, such as FSOs, FPSOs, MOPU, and warehouses. Adjusted Opex is calculated by effectively adjusting non-cash items from the operating cost and adding lease costs.

Adjusted Opex is divided by production in the period to arrive at Adjusted Opex per barrel. Valeura calculates Adjusted Opex per barrel to provide a more consistent indication of the cost of field operations. Adjusted Opex, as opposed to operating expenses, excludes the impacts of non-recurring, non-cash items such as prior period adjustments, and adds back lease costs in relation to FSOs, FPSOs, MOPU, and other facilities.

$'000	Three months ended Unaudited 30 September 2026	Three months ended Unaudited 30 September 2025	Nine months ended Unaudited 30 September 2026	Nine months ended Unaudited 30 September 2025
Operating Costs[1]	**52,704**	**49,093**	**142,413**	**131,741**
Adjustment of accounting related to inventory capitalisation[2]	(1,565)	(4,751)	5,533	2,306
Leases[3]	5,979	8,183	18,901	24,783
Adjusted Opex	**57,118**	**52,525**	**166,847**	**158,830**
Production Volumes during the period (mbbls)	2,036	2,114	6,075	6,210
Adjusted Opex per Barrel[2] ($/bbl)	**28.1**	**24.8**	**27.5**	**25.6**

(1) Operating costs, derived from the Interim Financial Statements, are presented net of crude oil inventory capitalisation.

(2) The item is not shown in the Interim Financial Statements. The cost of crude inventory is capitalised from operating costs. As a result, the Company has excluded the effect of crude inventory capitalisation.

(3) In accordance with IFRS 16 *Leases*, the Company recognised cost related to its operating leases – attributed to FSO and FPSO vessels and MOPU used at its Jasmine/Ban Yen, Nong Yao, Manora, and Wassana fields, as well as onshore warehouse facilities costs to its balance sheet and finance cost in the profit and loss statement. In order to report a more relevant lifting cost, the Company has included costs associated with these leases in the adjusted operating cost calculation. This will be a recurring adjustment.

Adjusted G&A expenses: is a non-IFRS financial measure, which does not have standardised meanings prescribed by IFRS Accounting Standards. This non-IFRS financial measure is included because management uses the information to analyse cash generation and financial performance of the Company. G&A expenses represent the administrative expenses incurred by the Company during the period, including personnel and office expenses, share-based compensation, severance, IT licences and consultancy and professional services. To analyse the Company's cash generation and financial performance, adjusted G&A expenses is calculated by deducting non-cash items such as the provision for severance, share-based compensation, and one-off provision reversals from the G&A expenses reported in the Interim Financial Statements.

$'000	Three months ended Unaudited 30 September 2026	Three months ended Unaudited 30 September 2025	Nine months ended Unaudited 30 September 2026	Nine months ended Unaudited 30 September 2025
Personnel and office costs	3,871	5,372	15,190	14,886
Share-based compensation	3,171	905	12,194	5,162
Severance	157	229	605	93
IT hardware and software licences	-	90	-	342
Consultancy and professional services	745	1,398	2,966	2,988
Total G&A expenses	**7,944**	**7,994**	**30,955**	**23,471**
Non-cash items	(1,550)	(1,294)	(10,840)	(4,481)
Adjusted G&A expenses[1]	**6,394**	**6,700**	**20,115**	**18,990**

(1) Adjusted G&A expenses are newly presented in the current period.

Adjusted cashflow from operations and adjusted cashflow from operations per barrel: are a non-IFRS financial measure and a non-IFRS financial ratio respectively, which do not have a standardised meaning prescribed by IFRS Accounting Standards. This non-IFRS finance measure and ratio are included because management uses the information to analyse cash generation and financial performance of the Company. Adjusted cashflow from operations is calculated using two methods which generate the same figures: a) by subtracting from oil revenues, adjusted opex, royalties, general and administrative costs which are adjusted for non-recurring charges (generating the adjusted pre-tax cashflow), and accrued PITA taxes and SRB expenses, and b) to enhance and facilitate to the reader a reconciliation of this non-IFRS measure, the Company also presented the adjusted cash flow from operations by calculating from cash generated from (used in) operating activities in the consolidated statement of cash flows, adjusting with non-cash items, adjusted opex, general and administrative costs

which are adjusted for non-recurring charges (generating the adjusted pre-tax cashflow), and accrued PITA tax and SRB expenses.

Adjusted cashflow from operations is divided by production in the period to arrive at adjusted cashflow from operations per bbl. Valeura calculates adjusted cashflow from operations per barrel, to provide a more consistent indication of cashflow generated from operations by the Company.

	Three months ended		*Nine months ended*	
$'000	**30 September 2026**	**30 September 2025**	**30 September 2026**	**30 September 2025**
Oil revenues	**196,106**	**155,651**	**548,126**	**432,996**
Royalties	(22,815)	(18,759)	(66,678)	(52,640)
Adjusted opex	(57,118)	(52,525)	(166,847)	(158,830)
Adjusted G&A expenses[1]	(6,394)	(6,700)[1]	(20,115)	(18,990)[1]
Adjusted pre-tax cashflow from operations	**109,779**	**77,667**[3]	**294,486**	**202,536**[3]
Income tax / PITA tax	(2,317)	(469)	(11,221)	(1,724)
SRB	(13,904)	(3,582)	(14,277)	(3,778)
Adjusted cashflow from operations	**93,558**	**73,616**[3]	**268,988**	**197,034**[3]
Production during the period (mbbls)	*2,036*	*2,114*	*6,075*	*6,210*
Adjusted cashflow from operations per barrel ($/bbl)	**46.0**	**34.8**[3]	**44.3**	**31.7**[3]

	Three months ended		*Nine months ended*	
$'000	**30 September 2026**	**30 September 2025**	**30 September 2026**	**30 September 2025**
Net cash generated from operating activities	**134,462**	**76,419**	**294,122**	**156,199**
Change in non-cash working capital	(33,602)	2,356	26,358	49,533
Non-cash and other adjustments[2]	72,431	58,117	160,968	174,624
Adjusted opex	(57,118)	(52,525)	(166,847)	(158,830)
Adjusted G&A expenses[1]	(6,394)	(6,700)[1]	(20,115)	(18,990)[1]
Adjusted pre-tax cashflow from operations	**109,779**	**77,667**[3]	**294,486**	**202,536**[3]
Income tax / PITA tax	(2,317)	(469)	(11,221)	(1,724)
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Adjusted cashflow from operations	**93,558**	**73,616**[3]	**268,988**	**197,034**[3]
Production during the period (mbbls)	*2,036*	*2,114*	*6,075*	*6,210*
Adjusted cashflow from operations per barrel ($/bbl)	**46.0**	**34.8**[3]	**44.3**	**31.7**[3]

(1) Adjusted G&A expenses are newly applied to present adjusted cash flow from operations.
(2) Includes non-cash items and other adjustments, including taxes paid, decommissioning expenditures and restricted cash movements, to align with net cash from operating activities.
(3) Prior year adjusted pre-tax cashflow from operations and adjusted cashflow from operations are revised to align with the current period's presentation.

Free cash flow: is a non-IFRS financial measure which does not have a standardised meaning prescribed by IFRS Accounting Standards. This non-IFRS finance measure is included because management uses the information to analyse cash generation of the Company. Free cash flow is calculated by starting with adjusted cash flow from operations, subtracting adjusted capex, and exploration expenses, adding other income, and excluding any effects of foreign exchange gains or losses.

$'000	Three months ended		Nine months ended	
	30 September 2026	30 September 2025	30 September 2026	30 September 2025
Adjusted cashflow from operations	**93,558**	**73,616**[1]	**268,988**	**197,034**[1]
Adjusted capex	(40,861)	(52,355)	(150,739)	(134,189)
Exploration expenses[2]	(7,489)	(267)	(9,177)	(4,266)
Other income	5,027	3,386	15,109	10,496[3]
Foreign exchange (gain) loss	39	(218)	(266)	(3,122)
Free cash flow	**50,274**	**24,162**[4]	**123,915**	**65,953**[4]

(1) Prior year adjusted pre-tax cashflow from operations and adjusted cashflow from operations are revised to align with the current period's presentation.

(2) Exploration expenses include exploration expenses in profit and loss and exploration and evaluation assets ("E&E assets").

(3) Other income excludes partial recovery of additional taxes from the former owner of $4.0 million.

(4) Prior year Free cash flow is revised to align with the current period's presentation.

Outstanding debt and net cash: are non-IFRS financial measures which do not have a standardised meaning prescribed by IFRS Accounting Standards. These non-IFRS financial measures are provided because management uses the information to a) analyse financial strength and b) manage the capital structure of the Company. These non-IFRS measures are used to ensure capital is managed effectively in order to support the Company's ongoing operations and needs.

$'000	30 September 2026	31 December 2025
Outstanding Debt	-	-
Cash and cash equivalents	369,155	282,739
Restricted cash (Current)	8	8
Restricted cash (Non-current)	15,778	22,991
Cash balance	**384,941**	**305,738**
Net cash	**384,941**	**305,738**

Net working capital and adjusted net working capital: are non-IFRS financial measures which do not have a standardised meaning prescribed by IFRS Accounting Standards. These non-IFRS financial measures are included because management uses the information to analyse liquidity and financial strength of the Company. Net working capital is calculated by deducting current liabilities from current assets. Adjusted net working capital is calculated by adding back the current leases liabilities and including non-current restricted cash in net working capital.

The leases are associated with operations, such as bareboat contracts for key operating equipment, such as FSOs, FPSOs, MOPU, and warehouses which are included in the Company's disclosed adjusted opex (and adjusted opex guidance). Management believes the adjusted net working capital provides a useful data point to the reader to ascertain the business' next-twelve-months surplus or deficit capital requirement. It is also a data point that management uses for cash management.

$'000	30 September 2026	31 December 2025
Current assets	495,546	382,253
Current liabilities	(166,956)	(180,695)
Net working capital	**328,590**	**201,558**
Current lease liabilities	22,145	36,949
Restricted cash (Non-current)	15,778	22,991
Adjusted net working capital	**366,513**	**261,498**

Adjusted Capex: is a non-IFRS measure which does not have a standardised meaning prescribed by IFRS Accounting Standards. Adjusted Capex is defined as the addition in capital expenditure for capital work-in-progress, drilling, brownfield, and other PP&E. Management uses this non-IFRS measure to analyse the capital spending of the Company and assess investments in its assets.

	Three months ended		*Nine months ended*	
$'000	**30 September 2026**	**30 September 2025**	**30 September 2026**	**30 September 2025**
Capital work-in-progress[(1)]	18,333	16,258	51,542	26,421
Drilling	15,625	31,647	74,003	88,210
Brownfield	5,784	3,432	17,201	16,284
Other PP&E[(2)]	1,119	1,018	7,993	3,274
Adjusted Capex	**40,861**	**52,355**	**150,739**	**134,189**

(1) Capital work-in-progress represents expenditures related to the Wassana redevelopment project incurred prior to the commencement of production.

(2) Other PP&E includes office equipment, spare parts and capital-related prepayments incurred during the period.

BUSINESS RISKS AND UNCERTAINTIES

The reader is referred to the Interim Financial Statements and the AIF for a more complete description of risks.

MATERIAL ACCOUNTING POLICIES

Use of Estimates and Judgments

The preparation of interim condensed consolidated financial statements in conformity with IFRS Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimates are revised and in any future years affected.

New and Amended IFRS Accounting Standards that are Effective for the Current Year

The Company has applied all the new and revised IFRS Accounting Standards that are mandatorily effective for an accounting period that begins on or after 01 January 2026. The application of these revised standards did not have a material effect on the Interim Financial Statements.

New and Revised IFRS Accounting Standards Issued but Not Yet Effective

At the date of authorisation of the Interim Financial Statements, the Company has not applied the following new and revised IFRS Accounting Standards that have been issued but are not yet effective and had not yet been adopted by the Company:

- Amendments to IFRS 9 and IFRS 7—*Amendments to the Classification and Measurement of Financial Instruments*;
- Annual Improvements to IFRS Accounting Standards—Volume 11; and
- IFRS 18 Presentation and Disclosures in Financial Statements.

Management does not expect that the adoption of the standards listed above will have a material impact on the financial statements of the Company in future periods, except if indicated below.

IFRS 18 Presentation and Disclosures in Financial Statements

IFRS 18 replaces IAS 1, carrying forward many of the requirements in IAS 1 unchanged and complementing them with new requirements. In addition, some IAS 1 paragraphs have been moved to IAS 8 and IFRS 7. Furthermore, the IASB has made minor amendments to IAS 7 and IAS 33 *Earnings per Share*. IFRS 18 introduces new requirements to:

- present specified categories and defined subtotals in the statement of profit or loss;
- provide disclosures on management-defined performance measures ("MPMs") in the notes to the financial statements; and
- improve aggregation and disaggregation.

An entity is required to apply IFRS 18 for annual reporting periods beginning on or after 01 January 2027, with earlier application permitted. The amendments to IAS 7 and IAS 33, as well as the revised

IAS 8 and IFRS 7, become effective when an entity applies IFRS 18. IFRS 18 requires retrospective application with specific transition provisions.

Accordingly, management anticipates the initial application of the new IFRS 18 will result in changes to the structure of the Company's statement of profit or loss, the statement of cash flows and the additional disclosures required for MPMs. Management is still assessing the possible impact of implementing IFRS 18. It is currently impracticable to disclose any further information on the known or reasonably estimable impact to the Company's financial statements in the initial application period. Management does not plan to early adopt the new IFRS 18.

(a) Basis of consolidation

(i) Subsidiaries:

The Interim Financial statements incorporate the financial statements of the Company and entities controlled by the Company made up to 31 December each year. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; or
- has the ability to use its power to affect its returns.

The Company reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above. When the Company has less than a majority of the voting rights of an investee, it considers that it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Company considers all relevant facts and circumstances in assessing whether or not the Company's voting rights in an investee are sufficient to give it power, including:

- the size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Company, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, the results of subsidiaries acquired or disposed of during the year are included in profit or loss from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with the Company's accounting policies.

Non-controlling interests in subsidiaries are identified separately from the Company's equity therein. Those interests of non-controlling shareholders that are present ownership interests

entitling their holders to a proportionate share of net assets upon liquidation may initially be measured at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets. The choice of measurement is made on an acquisition-by-acquisition basis. Other non-controlling interests are initially measured at fair value. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of the subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Changes in the Company's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amount of the Company's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of the Company.

When the Company loses control of a subsidiary, the gain or loss on disposal recognised in profit or loss is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), less liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Company had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as required/permitted by applicable IFRS Accounting Standards). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IFRS 9 *Financial Instruments* when applicable, or the cost on initial recognition of an investment in an associate or a joint venture.

(ii) Transactions eliminated on consolidation:

Intercompany balances and transactions, and any unrealised income and expenses arising from intercompany transactions, are eliminated in preparing the Interim Financial Statements.

(b) Joint operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

When the Company undertakes its activities under joint operations, the Company as a joint operator recognises in relation to its interest in a joint operation:

- its assets, including its share of any assets held jointly;
- its liabilities, including its share of any liabilities incurred jointly;
- its revenue from the sale of its share of the output arising from the joint operation;
- its share of the revenue from the sale of the output by the joint operation; and
- its expenses, including its share of any expenses incurred jointly.

The Company accounts for the assets, liabilities, revenue and expenses relating to its interest in a joint operation in accordance with the IFRS Accounting Standards applicable to the particular assets, liabilities, revenue and expenses.

A portion of the Company's exploration and development activities are conducted jointly with others. The joint interests are accounted for on a proportionate consolidation basis and as a result the financial statements reflect only the Company's proportionate share of the assets, liabilities, revenues, expenses and cash flows from these activities. Valeura has the following licences and working interests:

Name of the Joint Arrangement	*Key Fields*	*Nature of the Relationship with the Joint Arrangement*	*Principal Place of Operation of Joint Arrangement*	*Thai Fiscal Regime*	*Working Interests*
G10/48 Concession[1]	Wassana	Operator	Gulf of Thailand	Thai III	100%
B5/27 Concession[2]	Jasmine/Ban Yen	Operator	Gulf of Thailand	Thai I	100%
G1/48 Concession[3]	Manora	Operator	Gulf of Thailand	Thai III	70%
G11/48 Concession[4]	Nong Yao	Operator	Gulf of Thailand	Thai III	90%
West Thrace Deep JV[5]	-	Operator	Türkiye	N/A	63% (all rights)
Banarli Deep JV[5]	-	Operator	Türkiye	N/A	100% (all rights)

(1) The Company's interest in the G10/48 Concession is held by Valeura Energy (Thailand) Ltd.
(2) The Company's interest in the B5/27 Concession is held by Valeura Energy Jasmine Ltd.
(3) The Company's interest in the G1/48 Concession is held by Valeura Energy (Thailand) Ltd. (70%).
(4) The Company's interest in the G11/48 Concession is held by Valeura Energy (Thailand) Ltd. (90%).
(5) A further two-year appraisal period extension has been granted for the West Thrace licence, resulting in a new expiry date of 27 June 2029. The Banarli licence has been extended by six months, to a new expiry date of 27 December 2026, and the Company intends to apply for this to be extended to two years.

On 15 October 2025, the Company, together with its partner, Pinnacle, entered into a joint venture agreement with a subsidiary of Transatlantic to explore for and develop hydrocarbons in the deep rights formations of the Thrace basin of northwest Türkiye (the "Joint Venture"). The Joint Venture provided an opportunity for Transatlantic to earn a 50% undivided working interest in the deep rights held by the Company and Pinnacle in both West Thrace Deep and Barnali Deep.

Under the terms of the Joint Venture, Transatlantic satisfied the earning requirements entitling it to a 50% undivided working interest in the West Thrace Production Leases and West Thrace Exploration Licence under the terms of the Transatlantic JVA, but in Q3 2026, notified Valeura of its intent to relinquish its earning rights. Valeura's interest remains 63% in the West Thrace Production Leases and West Thrace Exploration Licence. Transatlantic did not satisfy the Joint Venture provisions to earn an interest in the Banarli Licence, and therefore Valeura's interest remains 100%. The Company intends to seek a new farm-in partner to pursue the next phases of exploration and appraisal on the Deep Gas Play.

The West Thrace Exploration Licence expires 27 June 2028. The Banarli Licence has an expiry date of 27 December 2026, and the Company intends to apply for this to be extended.

(c) Business combination

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition date fair values of the assets transferred by the Company, liabilities incurred by the Company to the former owners of the acquiree and the equity interests issued by the Company in exchange for control of the acquiree. Acquisition related costs are generally recognised in profit or loss as incurred except if related to the issue of debt securities. At the acquisition date, the identifiable assets acquired, and the liabilities assumed are recognised at their fair value with certain exceptions.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. If, after reassessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

When the consideration transferred by the Company in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition date fair value and included as part of the consideration transferred in a business combination. Changes in fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding adjustments against goodwill. Measurement period adjustments are adjustments that arise from additional information obtained during the 'measurement period' (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for changes in the fair value of the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Other contingent consideration is remeasured to fair value at subsequent reporting dates with changes in fair value recognised in profit or loss.

When a business combination is achieved in stages, the Company's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Company obtains control including control achieved in a business that was joint operation) and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income

are reclassified to profit or loss where such treatment would be appropriate if that interest were disposed of.

(d) Financial instruments

(i) Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets whose objective is to hold assets to collect contractual cash flows; and (b) the contractual terms of the financial assets give rise to cash flows on specified dates that are solely payments of principal and interest on principal amounts outstanding.

Classification of financial assets

Debt instruments that meet the following conditions are measured subsequently at amortised cost:

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(ii) Financial liabilities

All financial liabilities are measured subsequently at amortised cost using the effective interest method or at fair value through profit or loss ("FVTPL"). However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, and financial guarantee contracts issued by the Company, are measured in accordance with the specific accounting policies set out below:

Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is (i) contingent consideration of an acquirer in a business combination, (ii) held for trading or (iii) it is designated as at FVTPL.

Financial liabilities at FVTPL are measured at fair value, with any gains or losses arising on changes in fair value recognised in profit or loss to the extent that they are not part of a designated hedging relationship. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability.

However, for financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes

in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. The remaining amount of change in the fair value of liability is recognised in profit or loss. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained earnings upon derecognition of the financial liability.

Gains or losses on financial guarantee contracts issued by the Company that are designated by the Company as at FVTPL are recognised in profit or loss.

Financial liabilities measured subsequently at amortised cost

Financial liabilities that are not (i) contingent consideration of an acquirer in a business combination, (ii) held-for-trading, or (iii) designated as at FVTPL, are measured subsequently at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

Valeura does not currently have financial instrument contracts to which it applies hedge accounting.

(iii) Share capital

Common Shares are classified as equity. Incremental costs directly attributable to the issue of Common Shares and stock options are recognised as a deduction from equity, net of any tax effects.

(e) Inventories

Inventories consist of the Company's unsold Thailand crude oil and spare parts. Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average cost method, and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. Net realisable value represents the estimated selling price in the ordinary course of business less costs to sell. Costs for unsold crude oil include operating expenses, and depletion associated with the production of crude oil in inventory. The Company assesses the net realisable value of the inventories at the end of each year and recognises the appropriate write-down if this value is lower than the carrying amount. When the circumstances that previously caused inventories to be written down no longer exist or when there is clear evidence of an increase in net realisable value because of changed economic circumstances, the amount of the write-down is reversed.

Spare parts are stated at cost net of provision for obsolescence. The provision is recognised for spare parts used for exploration and production of oil that are obsolete and unserviceable.

(f) Exploration and evaluation assets

The Company follows the successful efforts method of accounting to account for its oil and gas exploration, evaluation, appraisal and development expenditures. Under this method, costs of acquiring properties, drilling successful exploration and appraisal wells, and development costs are capitalised. All other costs such as pre-licence costs, exploratory geological and geophysical costs including seismic costs incurred during exploration phase, are recognised in profit or loss as incurred. Exploration and evaluation ("E&E") costs, including the costs of acquiring licences and directly attributable general and administrative costs, are initially capitalised as exploration and evaluation assets. The costs are accumulated by well, field or exploration area pending determination of technical feasibility and commercial viability. E&E assets is written off when the period for which the Company has the right to explore in the specific area has expired during the period or will expire in the very near future, and is not expected to be renewed or exploration for and evaluation of mineral resources in the specific area have not led to the discovery of commercially viable quantities of mineral resources and the Company has decided to discontinue such activities in the specific area. The write-off of E&E assets is recognised in profit or loss.

(g) Property, plant and equipment

(i) Recognition and measurement

Items of PP&E, which include oil and gas production assets, are measured at cost less accumulated depletion and depreciation and accumulated impairment losses. Development and production assets are grouped into cash-generating units for impairment testing. When significant parts of an item of PP&E, including oil and natural gas interests, have different useful lives, they are accounted for as separate items (components).

Gains and losses on disposal of an item of PP&E, including oil and gas interests, are determined by comparing the proceeds from disposal with the carrying amount of PP&E and are recognised in profit or loss.

(ii) Subsequent costs

Costs incurred subsequent to the determination of technical feasibility and commercial viability and the costs of replacing parts of PP&E are recognised as oil and natural gas interests only when they increase the future economic benefits embodied in the specific asset to which they relate. All other expenditures are recognised in profit or loss as incurred. Such capitalised oil and natural gas interests generally represent costs incurred in developing proved and/or probable reserves and bringing in or enhancing production from such proved and probable reserves, and are accumulated on a field or geotechnical area basis. The carrying amount of any replaced or sold component is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

(iii) Capital work-in-progress

Capital work-in-progress comprises costs incurred in the construction of property, plant and equipment, including development assets related to oil and gas projects, up to the date of completion and commissioning of the asset. Such costs are transferred from capital work-in-

progress to the appropriate asset category upon completion and commissioning, and are depreciated over their estimated useful lives from the date of such completion and commissioning.

(iv) Depletion and depreciation

Oil and gas properties, FSOs and MOPUs are classified within property, plant and equipment. The net carrying value of oil and gas properties is depleted by area using the unit of production method by reference to the ratio of production in the year to the related proved and probable reserves, taking into account estimated future development costs necessary to bring those proved and probable reserves into production. Future development costs are estimated taking into account the level of development required to produce the proved and probable reserves for each area. These estimates are reviewed by independent reserve engineers at least annually. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Other PP&E are recorded at cost on acquisition and amortised on a straight-line basis. The estimated useful lives for the current and comparative periods are as follows:

- Leasehold improvements: 5 years
- Furniture, fixtures and office equipment: 5 years
- Computers: 5 years

(h) Impairment

(i) Financial assets

Loss allowances are recognised for expected credit losses ("ECLs") on its financial assets measured at amortised cost. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The Company always recognises lifetime ECLs for trade receivables. The expected credit losses on these financial assets are estimated using a provision matrix based on the Company's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

For all other financial instruments, the Company recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

(ii) Non-financial assets:

The carrying amounts of the Company's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists,

the recoverable amount of the asset is estimated to determine the extent of the impairment loss (if any).

PP&E and E&E assets are assessed for impairment if facts and circumstances suggest that the carrying amount exceeds the recoverable amount. The recoverable amount of an asset is the greater of its value-in-use and its fair value less costs of disposal. Fair value less costs of disposal is determined as the amount that would be obtained from the sale of the assets in an arm's length transaction between knowledgeable and willing parties.

In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the assets. Value-in-use is generally computed by reference to the present value of the future cash flows expected to be derived from production of proved and probable reserves.

An impairment loss is recognised if the carrying amount of an asset exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss.

An impairment loss in respect of PP&E and E&E assets, recognised in prior years, is assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depletion and depreciation, if no impairment loss had been recognised.

(i) Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Company uses its incremental borrowing rate. The incremental borrowing rate depends on the term, currency and start date of the lease and is determined based on a series of inputs.

Lease payments included in the measurement of the lease liability comprise:

- fixed lease payments (including in-substance fixed payments), less any lease incentives receivable;

- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Company remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate; and
- a lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

Right-of-use assets are initially measured at an amount equal to the lease liability, adjusted by lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. It is subsequently measured at cost less any accumulated depreciation and impairment losses and adjusted for certain re-measurement of the lease liability. Right-of-use assets for assets related to oil and gas production are depreciated on a unit of production basis. All other leased assets are depreciated based on a straight-line basis over the shorter of its estimated useful life and the lease term. Right-of-use assets are subject to impairment review similar to property, plant and equipment.

If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

(j) Employee benefits

(i) Short-term employee benefits

Salaries, annual rewards and related employment welfare are recognised as expenses when incurred.

(ii) Retirement and termination benefit costs

The Company has a provision for employee benefits (the "provision") and an employee savings plan. The employee savings plan is a plan under which the Company pays fixed contributions into a separate entity. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits

relating to employee service in the current and prior periods. The cost of the employee savings plan benefit is expensed as earned by employees. These benefits are unfunded and are expensed as the employees provide service.

The provident funds are funded by payments from employees and from the Company which are held in a separate trustee-administered fund. The Company contributes to the funds at a rate of 5% to 15% of the employees' salaries which are charged to the statement of profit or loss in the period the contributions are made.

The provision for employee benefit is for Legal Severance Pay under the Thai Labour Protection Act 1998 (revised 2023) and Retirement Pension Plan. It specifies that an employee will receive a fixed one-time payment on retirement, dependent on factors such as age, years of service and compensation. The provision is accounted for under IAS 19 *Employee Benefits*. The calculation of the Provision is performed annually by a qualified actuary using the projected unit credit method. There are no assets related to the provision.

The Company's obligation in respect of the retirement benefit plans is calculated by estimating the amount of future benefits that employees will earn in return for their services to the Company in current and future periods. Such benefits are discounted to the present value. The employee benefits obligation is calculated by an independent actuary using the projected unit credit method. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income (loss) in the period in which they arise.

Past-service costs are recognised immediately in profit or loss.

(iii) Other long-term benefits

The other provision for employee benefit is long-term benefits based on employees' length of service. The Company calculates the amount of these benefits according to the employees' service period.

The expected obligations of retirement and termination benefit costs and other long-term benefits are calculated by independent actuarial experts and accrued over the period of employment. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions will be recognised in the statement of profit or loss and other comprehensive income in the period in which they arise.

The Company recognises the obligations in respect of employee benefits in the statements of financial position under "Provision for Employee Benefits".

(k) Provisions

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market

assessments of the time value of money and the risks specific to the liability. Provisions are not recognised for future operating losses.

Decommissioning obligations

The Company's activities give rise to dismantling, decommissioning and site disturbance remediation activities. Provision is made for the estimated cost of site restoration and capitalised in the relevant asset category. Decommissioning obligations are measured at the present value of management's best estimate of expenditure required to settle the present obligation at the statement of financial position date. The Company uses a credit adjusted interest rate in the measurement of the present value of its decommissioning obligations. Subsequent to the initial measurement, the obligation is adjusted at the end of each period to reflect the passage of time and changes in the estimated future cash flows underlying the obligation. The increase in the provision due to the passage of time is recognised as finance costs whereas increases/decreases due to changes in the estimated future cash flows are capitalised. Actual costs incurred upon settlement of the decommissioning obligations are charged against the provision to the extent the provision was established.

(l) Share-based payments

(i) Stock options

The grant date fair value of options granted to certain employees are recognised as compensation expense, with a corresponding increase in contributed surplus over the vesting period on a straight-line basis. A forfeiture rate is estimated on the grant date and is subsequently adjusted to reflect the actual number of options that vest.

(ii) Performance share units and restricted share units

The grant date fair value of PSUs and RSUs granted to certain employees are recognised as compensation expense, with a corresponding increase in contributed surplus over the vesting period. The PSU is subject to certain non-market performance conditions, of which, the impact is estimated at the grant date.

(iii) Deferred share units

The grant date fair value of cash-settled DSU granted to a member of the board of directors are recognised as compensation expense, with a corresponding increase in compensation liability over the vesting period. Subsequent to initial recognition, the compensation liability and corresponding compensation expense are measured at fair value.

(m) Revenue from contracts with customers

The Company's oil revenues from the sale of crude oil are based on the consideration specified in the contracts with customers. Valeura recognises revenue when the performance obligation is satisfied by transferring control of the product to the customer, which is generally when legal title passes to the customer and collection is reasonably assured. Crude oil sales in Thailand are conducted on a tender basis for both domestic and export sales. The reference price generally used for Thailand crude oil is Dubai crude oil.

(n) Royalties

Royalty arrangements that are based on production or sales are recognised by reference to the underlying arrangement.

(i) Royalties to government in Thailand

Royalties paid to the Thailand government are based on sales volumes and are payable in cash in each calendar quarter which commences from January, April, July, and October for Thai I licences and in the month following sales for Thai III licences. Royalties for Thai I licences are a flat 12.5%, and for Thai III licences are between 5% and 15% based on sales volumes.

(ii) Payment to previous owner in Thailand

Under the terms of the sale and purchase agreement between the Company and the previous owner of Licence B5/27, the Company is required to make payments to the previous owner in cash based on sales volumes computed as follows:

(2) 6% of gross revenue from certain production areas within Licence B5/27;
(3) $2 per barrel of oil produced from certain production areas within Licence B5/27; and
(4) 4% of gross revenue from certain production areas other than that mentioned in 2) above within Licence B5/27.

(o) Special remuneratory benefit

SRB is a unique form of tax on Windfall Profits or annual additional petroleum profits, arising from substantial increases in the price of petroleum, or very low-cost discoveries under PITA. SRB is calculated annually on a block-by-block basis and varies from year-to-year, depending on the revenue per one meter of well drilled in the year. SRB will not apply unless capital expenditures have been recovered in full.

If the concessionaire has petroleum profit for the year, calculated based on related annual income per one meter of well, the SRB is calculated at the following rates, subject to a ceiling of 75% of Petroleum Profit for the Year.

Rated Annual Income Per One Meter of Well	*SRB*
Up to Baht 4,800	Zero
Baht 4,800 to 14,400	1.0% per each Baht 240 increment
Baht 14,400 to 33,600	1.0% per each Baht 960 increment
Over Baht 33,600	1.0% per each Baht 3,840 increment

In order to determine rated annual income per one meter of well:

(1) calculate annual petroleum income for the year, and adjust for inflation and exchange rates; and
(2) calculate the accumulated total meters of all wells (exploration wells, appraisal wells, production wells, etc.) drilled during the period of the concession; and rated annual income per one meter of well = adjusted annual petroleum income divided by (Total depth of all wells + GSF). GSF means geological stability factor, which shall be fixed for each geological region of Thailand, and shall not be less than 150,000 meters. The number will increase in areas where drilling is more difficult.

(p) Finance costs

Finance costs comprise interest expense on any borrowings, accretion of the discount on provisions and interest expense arising from lease liabilities. Interest expense on borrowings is recognised as it accrues in profit or loss, using the effective interest method.

(q) Income tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in profit or loss except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.
Current tax is the expected taxes payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to taxes payable in respect of previous years.

Deferred tax is providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised on the initial recognition of assets or liabilities in a transaction that is not a business combination.

Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised.

Deferred tax is calculated at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

(r) Foreign Currency Translation

(i) Transactions and balances

Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange prevailing at the balance sheet date and foreign exchange currency differences are recognised in the statement of profit or loss and other comprehensive income. Transactions in foreign currencies are translated at exchange rates prevailing at the transaction date. Foreign exchange gains and losses are presented within finance income and costs in the statement of income and comprehensive income.

(ii) Functional and presentation currency

Items included in the financial statements of each of the operational entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The functional currencies of the Company's operational entities are the United States Dollar ("$"), the Canadian Dollar ("C$") and the Turkish Lira ("TRY"). The Interim Financial Statements are presented in $ which is the Company's presentation currency. The balance sheets and income statements of foreign companies are translated using the current rate method. All assets and liabilities are translated at the balance sheet date rates of exchange, whereas the income statements are translated at average rates of exchange for the year, except for transactions where it is more relevant to use the rate of the day of the transaction, and the translation of assets and liabilities under a hyperinflationary environment disclosed in Note 4. The translation differences which arise are recorded directly in other comprehensive income.

ACRONYMS

bbl/d	*barrels of oil per day*
bbls	barrels of oil
Concessions	concessions and other similar agreements entered into with a host government providing for petroleum operations in a defined area
C$	Canadian dollars
E&E	Exploration and Evaluation
EBITDAX	Earnings before interest, tax, depreciation, depletion & amortisation and exploration expense
FPSO	Floating Production, Storage and Offloading vessel
FSO	Floating Storage and Offloading vessel
MOPU	Mobile Offshore Production Unit
MD&A	Management's Discussion and Analysis
mbbls	one thousand barrels of oil
mmbbls	one million barrels of oil
NI 52-109	National Instrument 52-109 – *Certification of Disclosure in Issuers' Annual and Filings*
PITA	Petroleum Income Tax Act
SRB	Special remuneratory benefit
US	United States of America
$	United States dollars
Working Interest	A percentage of ownership in an oil and gas concession granting its owner the right to explore, drill and produce oil and gas from a concession. Working interest owners are obligated to pay a corresponding percentage of the cost of leasing, drilling, producing, and operating the concession and to receive the corresponding income/revenues

FORWARD-LOOKING STATEMENTS

Certain information included in this MD&A constitutes forward-looking information under applicable securities legislation. Such forward-looking information is for the purpose of explaining management's current expectations and plans relating to the future. Readers are cautioned that reliance on such information may not be appropriate for other purposes, such as making investment decisions. Forward-looking information typically contains statements with words such as "anticipate", "believe", "expect", "plan", "intend", "estimate", "propose", "project", "target" or similar words suggesting future outcomes or statements regarding an outlook. Forward-looking information in this MD&A includes: the results of the Company's discussions with the government of Türkiye in respect of further extensions to the Barnali Licence; the Company's intention to find another farm-in partner to pursue the next phases of exploration and appraisal of the Deep Gas Play; Valeura's belief that the Deep Gas Play could be a source of significant value in the future; the acceleration of the installation of the CPP resulting in additional capex in 2026 and 2027 and such additional spending remaining in the capex range stated in the Revised 2026 Guidance; the Company funding its adjusted opex and adjusted capex spending through ongoing cash flow; the Company's forecasted 2026 adjusted opex; the Company's forecasted 2026 adjusted capex and exploration expense; the new zones on Jasmine/Ban Yen field being studied as potential future development candidates; the Company's anticipated addition of four additional well slots on Nong Yao A and the expected timing thereof; the projected timing of the CPP's installation on the Wassana field; the Company's belief that the discovery on the Manora field will justify a facility development on the Block; the Company's determination between pursuing a fast-track development of the Suraphi field or to conduct further appraisal drilling in the vicinity and the expected timing of the decision thereof; expected timing of first production from the Bussabong field; the continued planning for appraisal and exploration in both the G1/65 and G3/65 Blocks; the Company's ability to optimise various operational and financial aspects of its Thai assets and undertake efficient application of the historical tax loss carry-forwards associated with such assets; any SRB accruing; management's anticipation that the initial application of the new IFRS 18 will result in changes to the structure of the Company's statement of profit or loss, the statement of cash flows and the additional disclosures required and IFRS 18 will be adopted in 2027 and the result of managements assessment of the possible impact of implementing IFRS 18.

Forward-looking information is based on management's current expectations and assumptions regarding, among other things: the ability to fully identify and execute infill drilling opportunities in its fields; the ability to successfully pursue further opportunities in Thailand and achieve synergies including utilisation of tax losses; management's estimate of cumulative tax losses being correct; the ability to extend the Barnali exploration licence beyond its current expiry date; the ability to identify attractive M&A opportunities to support growth; the Company's ability to operate the properties in a safe, environmentally responsible, efficient and effective manner; future sources of funding; future economic conditions; the ability to manage costs related to inflation; the ability of the Company to execute its strategy; the Company's ability to effectively manage growth; political stability of the areas in which Valeura is operating and completing transactions; the success of the Deep Gas Play; the ability of the Company to satisfy the drilling and other requirements under its licences and leases; continued operations of and approvals forthcoming from the governments and regulators in a manner consistent with past conduct; future seismic and drilling activity on the required/expected timelines; the prospectivity of the Company's lands; the continued favourable pricing and operating netbacks across its business; future production rates and associated operating netbacks and cash flow; Valeura's

forecast for 2026 full year oil production; Valeura's adjusted capex and exploration expense for 2026; Valeura's adjusted opex guidance for 2026; the Company's ability to fund its 2026 spending through cash on hand and cash flow generated from ongoing operations; the Company's intention to maintain a strong balance sheet, in support of its growth-oriented strategy; the ability to reach agreement with partners; the ability of the Company to maintain its directors, senior management team and employees with relevant experience; the ability of the Company to successfully manage the political and economic risks inherent in pursuing oil and gas opportunities in Thailand and Türkiye; field production rates and decline rates; the ability of the Company to secure adequate product transportation; the impact of increasing competition in or near the Company's plays; the ability of the Company to obtain qualified staff, equipment and services in a timely and cost-efficient manner to develop its business and execute work programmes; the timing and costs of pipeline, storage and facility construction and expansion; future oil and natural gas prices; currency, exchange and interest rates; the ability of the Company to maintain effective internal controls over financial reporting; the regulatory framework regarding royalties, taxes and environmental matters; the ability of the Company to successfully market its oil and natural gas products; the ability to successfully manage the political and economic risks inherent in pursuing oil and gas opportunities in foreign countries; the state of the capital markets; and the ability of the Company to obtain financing on accept able terms. Although the Company believes the expectations and assumptions reflected in such forward-looking information are reasonable, they may prove to be incorrect.

Forward-looking information involves significant known and unknown risks and uncertainties. Exploration, appraisal, and development of oil and natural gas reserves and resources are speculative activities and involve a degree of risk. A number of factors could cause actual results to differ materially from those anticipated by the Company including, but not limited to: risks associated with the failure to realise transaction and anticipated benefits related to M&A; risks associated with the management of growth; risks associated with acquisitions, dilution and availability of debt; capital management risks; key personnel risks; liquidity risks; risks associated with the management of key local relationships; the risks of currency and interest rate fluctuations and hedging; risks associated with rising inflationary pressures; risks associated with estimates of reserves and resources; risks associated with the value of the Deep Gas Play; counterparty and partner risk; risks associated with the Company's reliance on third party service providers; operational risks with aging assets; risks relating to internal controls over financial reporting; risks relating to the use of foreign subsidiaries by the Company; income tax risks; risks relating to public health crises, including a pandemic; risks relating to the Company's dependence on other operators of assets and joint venture partners; risks relating to the geopolitical situation in eastern Europe and the Middle East; information systems and cybersecurity threats risks; exploration, development and production risks; offshore operational risks relating to Thailand; risks relating to the availability of drilling, hydraulic stimulation and other equipment and access; risks relating to the revocation or expiration of exploration licences, production leases and other licences, leases and permits; risks relating to the Company's insurance and indemnities; risks relating to the Company's operations and the environment, and the potential for compliance, clean-up or other costs; risks relating to compliance with environmental laws and regulations; climate change risks; risks relating to title to assets; risks relating to the number of laws and regulations applicable to the oil and gas industry; price volatility, markets and marketing risks; access to debt and equity markets risks; competition risks; operational, hazards and unexpected disruptions risks; foreign operations risks; government rules and regulations risks; bribery and corrupt practices risks; and risks relating to the Common Shares. The forward-looking information included in this MD&A is expressly qualified in its entirety by this

cautionary statement. See the AIF for a detailed discussion of the risk factors. Certain forward-looking information in this MD&A may also constitute the "financial outlook" within the meaning of applicable securities legislation. Financial outlook involves statements about Valeura's prospective financial performance or position and is based on and subject to the assumptions and risk factors described above in respect of forward-looking information generally as well as any other specific assumptions and risk factors in relation to such financial outlook noted in this MD&A. Such assumptions are based on management's assessment of the relevant information currently available, and any financial outlook included in this MD&A is made as of the date hereof and provided for the purpose of helping readers understand Valeura's current expectations and plans for the future. Readers are cautioned that reliance on any financial outlook may not be appropriate for other purposes or in other circumstances and that the risk factors described above or other factors may cause actual results to differ materially from any financial outlook. The forward-looking information contained in this MD&A is made as of the date hereof and the Company undertakes no obligation to update publicly or revise any forward-looking information, whether as a result of new information, future events or otherwise, unless required by applicable securities laws. The forward-looking information contained in this MD&A is expressly qualified by this cautionary statement.

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